

(incorporated in Hong Kong with limited liability) (Hong Kong Stock Code: 0017)

Annual Results Announcement 2007/2008

RESULTS

The board of directors (the "Board") of New World Development Company Limited (the "Company") is pleased to announce the audited consolidated results of the Company and its subsidiaries (collectively the "Group") for the year ended 30 June 2008 as follows:

CONSOLIDATED INCOME STATEMENT

Year ended 30 June 2008

		2008	2007
	Note	HK\$m	HK\$m
Revenues	2	29,360.8	23,284.5
Cost of sales	_	(20,844.8)	(17,364.6)
Construction of the constr		0.517.0	5.010.0
Gross profit Other income		8,516.0 109.8	5,919.9
			52.3
Other gains, net		2,174.7	1,651.1
Selling and marketing expenses		(441.4)	(358.9)
Administrative expenses		(1,968.4)	(1,898.0)
Other operating expenses		(2,531.1)	(2,594.7)
Changes in fair value of investment properties		4,022.6	1,263.9
Operating profit	3	9,882.2	4,035.6
Financing income		1,016.9	817.8
Financing costs		(1,282.0)	(1,173.3)
1 manual g costs		(1)=0=00)	(1,170.0)
		9,617.1	3,680.1
Share of results of			
Jointly controlled entities		3,594.8	1,664.1
Associated companies		962.4	1,325.8
Due Sit hafana tanatian		14 174 2	6 670 0
Profit before taxation	4	14,174.3	6,670.0
Taxation	4	(1,444.0)	(902.5)
Profit for the year		12,730.3	5,767.5
A 21			
Attributable to:		0.254.4	4.212.0
Shareholders		9,674.4	4,312.9
Minority interests		3,055.9	1,454.6
		12,730.3	5,767.5
Dividends		1,612.2	1,482.1
DITIONING		1,012,2	1,702.1
Earnings per share	5		
Basic		HK\$2.59	HK\$1.17
Diluted		HK\$2.48	HK\$1.17

CONSOLIDATED BALANCE SHEET

As at 30 June 2008

	Note	2008 HK\$m	2007 HK\$m
ASSETS	Note	ПКФШ	ПЕЛП
Non-current assets			
Investment properties		31,577.9	26,252.0
Property, plant and equipment		7,141.2	5,571.0
Leasehold land and land use rights		4,950.7	2,461.9
Intangible assets		1,409.4	863.0
Interests in jointly controlled entities		30,417.8	24,293.5
Interests in associated companies		10,163.3	10,340.3
Available-for-sale financial assets		4,796.5	3,719.4
Held-to-maturity investments		33.4	32.3
Financial assets at fair value through profit or loss		1,194.4	-
Properties for development		11,174.9	11,549.2
Deferred tax assets		322.2	108.8
Other non-current assets		1,284.8	1,085.8
		104,466.5	86,277.2
Current assets			
Properties under development		18,409.6	13,654.5
Properties held for sale		5,901.7	5,178.4
Stocks		454.2	275.9
Debtors and prepayments	6	18,897.5	21,023.7
Financial assets at fair value through profit or loss		629.9	246.9
Cash held on behalf of customers		3,105.8	2,042.4
Restricted bank balances		636.9	768.8
Cash and bank balances		13,126.1	14,631.3
		61,161.7	57,821.9
Total assets		165,628.2	144,099.1

CONSOLIDATED BALANCE SHEET

As at 30 June 2008

		2008	2007
	Note	HK\$m	HK\$m
EQUITY			
Share capital		3,736.5	3,692.1
Reserves		67,662.8	55,867.2
Proposed final dividend		939.6	928.3
Shareholders' funds		72,338.9	60,487.6
Minority interests		22,467.2	17,996.2
Total equity		94,806.1	78,483.8
LIABILITIES			
Non-current liabilities			
Long-term borrowings		31,361.8	28,393.5
Deferred tax liabilities		5,112.1	4,106.2
Other non-current liabilities		461.7	368.5
		36,935.6	32,868.2
Current liabilities			
Creditors and accrued charges	7	20,656.2	18,472.2
Current portion of long-term borrowings		7,193.0	4,580.1
Short-term borrowings		4,608.9	8,612.3
Current tax payable		1,428.4	1,082.5
		33,886.5	32,747.1
Total liabilities		70,822.1	65,615.3
Total equity and liabilities		165,628.2	144,099.1
Net current assets		27,275.2	25,074.8
Total assets less current liabilities		131,741.7	111,352.0

Notes:

1. Basis of preparation

The financial statements of the Company have been prepared in accordance with Hong Kong Financial Reporting Standards ("HKFRS") issued by the Hong Kong Institute of Certified Public Accountants. The financial statements have been prepared under the historical cost convention, as modified by the revaluation of investment properties, available-for-sale financial assets, financial assets and financial liabilities (including derivative instruments) at fair value through profit or loss.

For the year ended 30 June 2008, the Group has adopted the following new standard, amendment to standard and interpretations which are relevant to the Group's operations and are mandatory for the financial year ended 30 June 2008:

HKFRS 7 Financial Instruments: Disclosures

HKAS 1 Amendment Presentation of Financial Statements: Capital Disclosures

HK (IFRIC) – Int 10 Interim Financial Reporting and Impairment

HK (IFRIC) – Int 11 HKFRS 2 – Group and Treasury Share Transactions

The adoption of these new standard, amendment and interpretations does not have significant change to the accounting policies or any significant effect on the results and financial position of the Group. However, the adoption of HKAS 1 Amendment and HKFRS 7 requires additional disclosures in the financial statements.

The following new/revised standards, amendments and interpretations are mandatory for accounting periods beginning on or after 1 January 2008 or later periods but which the Group has not early adopted:

Effective for the year ending 30 June 2009

HK (IFRIC) – Int 12 Service Concession Arrangements HK (IFRIC) – Int 13 Customer Loyalty Programmes

HK (IFRIC) – Int 14 HKAS 19 – The Limit on a Defined Benefit Asset,

Minimum Funding Requirements and their Interaction

Effective for the year ending 30 June 2010

HKFRS 2 Amendment Share-based Payment Vesting Conditions and Cancellations

HKFRS 3 (Revised) Business Combination HKFRS 8 Operating Segments

HKAS 1 (Revised) Presentation of Financial Statements

HKAS 23 (Revised) Borrowing Costs

HKAS 27 (Revised) Consolidated and Separate Financial Statements

HKAS 1 and HKAS 32 Puttable Financial Instruments and Obligations Arising on

Amendment Liquidation

HK(IFRIC)-Int 15 Agreements for the Construction of Real Estate
HK(IFRIC)-Int 16 Hedges of a Net Investment in a Foreign Operation

The Group has already commenced an assessment of the impact of adopting these new or revised standards, amendments and interpretations. The adoption of these new and revised standards, amendments and interpretations may result in reclassification and remeasurement of certain items in the financial statements.

2. Segment information

(a) Business segments

	Property investment HK\$m	Property development HK\$m	Service HK\$m	Infra- structure HK\$m	Telecom- munications HK\$m	Department stores HK\$m	Hotel operations HK\$m	Others HK\$m	Eliminations HK\$m	Con- solidated HK\$m
2008										
External	1,433.2	4,632.9	16,851.5	327.4	962.1	2,236.0	2,505.0	412.7	_	29,360.8
Inter-segment	228.5	4,032,7	1,856.8	327.4	65.1	2,230.0	2,303.0		(2,150.4)	27,500.0
inter-segment	22013		1,020.0		05.1				(2,130,4)	
Revenues	1,661.7	4,632.9	18,708.3	327.4	1,027.2	2,236.0	2,505.0	412.7	(2,150.4)	29,360.8
Segment results	1,036.8	1,008.5	1,019.4	130.2	(44.3)	434.3	599.2	139.0	_	4,323.1
Other gains, net	86.8	88.3	16.6	(16.2)	(323.1)	1,690.4	112.1	519.8	-	2,174.7
Changes in fair value of										
investment properties	4,022.6	-	-	-	-	-	-	-	-	4,022.6
Unallocated corporate expenses										(638.2)
Operating profit										9,882.2
Financing income										1,016.9
Financing costs										(1,282.0)
										0.717.1
Share of results of										9,617.1
Jointly controlled entities	581.7	1,670.0	335.6	967.0	_	_	18.1	22.4	_	3,594.8
Associated companies	519.0	25.6	143.8	188.5	62.6		0.8	22.1	_	962.4
Profit before taxation Taxation										14,174.3 (1,444.0)
Profit for the year										12,730.3
Segment assets	34,133.8	44,384.0	15,446.2	2,421.2	1,281,3	3,554.6	3,294.8	6,446.0	_	110,961.9
Interests in jointly controlled entities	4,118.3	11,787.8	4,269.2	8,552.3	-	_	1,036.1	654.1	_	30,417.8
Interests in associated companies	3,181.9	1,528.3	2,233.1	849.4	2,207.5	-	116.7	46.4	_	10,163.3
Unallocated assets										14,085.2
Total assets										165,628.2
Segment liabilities	520.7	5,817.5	9,795.2	414.7	221.4	1,603.2	1,242.9	1,502.3	_	21,117.9
Unallocated liabilities		- ,~	.,		/•	-, -	,	,		49,704.2
Total liabilities										70,822.1
Capital expenditure	2,099.3	491.5	1,050.4	4.0	69.1	294.8	1,235.0	38.8	_	5,282.9
• •			,				,		_	
Depreciation and amortisation	65.2	162.6	134.1	92.4	99.3	153.1	211.3	49.0	_	967.0

(a) Business segments

External 1,210.1 Inter-segment 173.3 Revenues 1,384.2 Segment results 779.2 Other gains, net (18.4 Changes in fair value of investment properties 1,263.3 Unallocated corporate expenses Operating profit Financing income Financing costs Share of results of Jointly controlled entities 408.7 Associated companies 287.8 Profit before taxation Taxation Profit for the year Segment assets 27,486.7 Interests in jointly controlled entities 3,768.6 Interests in associated companies 2,772.5 Unallocated assets	2,916.7 310.2 (44.6)	13,588.4 1,345.3 14,933.7 572.4 164.6	299.5 299.5 84.1 (23.1) -	890.0 69.3 959.3 (73.1) 14.8	1,704.1 1,704.1 247.0 32.9	2,331.4 - 2,331.4 621.2 (1.9)	344.1 344.1 (106.8) 1,526.8	(1,588.5) (1,588.5)	23,284.5 23,284.5 2,434.2 1,651.1 1,263.9 (1,313.6) 4,035.6 817.8 (1,173.3) 3,680.1
External 1,210.3 Inter-segment 173.9 Revenues 1,384.2 Segment results 779.2 Other gains, net (18.4 Changes in fair value of investment properties 1,263.9 Unallocated corporate expenses Operating profit Financing income Financing costs Share of results of Jointly controlled entities 408.7 Associated companies 287.8 Profit before taxation Taxation Profit for the year Segment assets 27,486.7 Interests in jointly controlled entities 3,768.6 Interests in associated companies 2,772.5	2,916.7 310.2 (44.6)	1,345.3 14,933.7 572.4 164.6	299.5 84.1 (23.1) –	69.3 959.3 (73.1) 14.8	1,704.1	2,331.4 621.2 (1.9)	344.1 (106.8) 1,526.8	(1,588.5)	23,284.5 2,434.2 1,651.1 1,263.9 (1,313.6) 4,035.6 817.8 (1,173.3) 3,680.1
Inter-segment 173.9 Revenues 1,384.2 Segment results 779.2 Other gains, net (18.4 Changes in fair value of investment properties 1,263.9 Unallocated corporate expenses Operating profit Financing income Financing costs Share of results of Jointly controlled entities 408.7 Associated companies 287.8 Profit before taxation Taxation Profit for the year Segment assets 27,486.7 Interests in jointly controlled entities 3,768.6 Interests in associated companies 2,772.5	2,916.7 310.2 (44.6)	1,345.3 14,933.7 572.4 164.6	299.5 84.1 (23.1) –	69.3 959.3 (73.1) 14.8	1,704.1	2,331.4 621.2 (1.9)	344.1 (106.8) 1,526.8	(1,588.5)	23,284.5 2,434.2 1,651.1 1,263.9 (1,313.6) 4,035.6 817.8 (1,173.3) 3,680.1
Segment results 779.2 Other gains, net (18.4 Changes in fair value of investment properties 1,263.5 Unallocated corporate expenses Operating profit Financing income Financing costs Share of results of Jointly controlled entities 408.7 Associated companies 287.8 Profit before taxation Taxation Profit for the year Segment assets 27,486.7 Interests in jointly controlled entities 3,768.6 Interests in associated companies 2,772.5	310.2 (44.6)	572.4 164.6	84.1 (23.1) -	(73.1) 14.8	247.0	621.2 (1.9)	(106.8) 1,526.8		2,434.2 1,651.1 1,263.9 (1,313.6) 4,035.6 817.8 (1,173.3) 3,680.1
Segment results 779.2 Other gains, net (18.4 Changes in fair value of investment properties 1,263.5 Unallocated corporate expenses Operating profit Financing income Financing costs Share of results of Jointly controlled entities 408.7 Associated companies 287.8 Profit before taxation Taxation Profit for the year Segment assets 27,486.7 Interests in jointly controlled entities 3,768.6 Interests in associated companies 2,772.5	310.2 (44.6)	572.4 164.6	84.1 (23.1) -	(73.1) 14.8	247.0	621.2 (1.9)	(106.8) 1,526.8		2,434.2 1,651.1 1,263.9 (1,313.6) 4,035.6 817.8 (1,173.3) 3,680.1
Other gains, net (18.4 Changes in fair value of investment properties 1,263.5 Unallocated corporate expenses Operating profit Financing income Financing costs Share of results of Jointly controlled entities 408.7 Associated companies 287.8 Profit before taxation Taxation Profit for the year Segment assets 27,486.7 Interests in jointly controlled entities 3,768.6 Interests in associated companies 2,772.5	236.4	164.6	716.5	14.8		(1.9)	1,526.8	-	1,651.1 1,263.9 (1,313.6) 4,035.6 817.8 (1,173.3) 3,680.1
Changes in fair value of investment properties 1,263.9 Unallocated corporate expenses Operating profit Financing income Financing costs Share of results of Jointly controlled entities 408.7 Associated companies 287.8 Profit before taxation Taxation Profit for the year Segment assets 27,486.7 Interests in jointly controlled entities 3,768.6 Interests in associated companies 2,772.5	236.4	335.5	716.5	_	32.9	-	-	-	1,263.9 (1,313.6) 4,035.6 817.8 (1,173.3) 3,680.1
investment properties 1,263.9 Unallocated corporate expenses Operating profit Financing income Financing costs Share of results of Jointly controlled entities 408.7 Associated companies 287.8 Profit before taxation Taxation Profit for the year Segment assets 27,486.7 Interests in jointly controlled entities 3,768.6 Interests in associated companies 2,772.5	236.4			403.2	-	53.1	(86.1)	-	(1,313.6) 4,035.6 817.8 (1,173.3) 3,680.1
Unallocated corporate expenses Operating profit Financing income Financing costs Share of results of Jointly controlled entities 408.7 Associated companies 287.8 Profit before taxation Taxation Profit for the year Segment assets 27,486.7 Interests in jointly controlled entities 3,768.6 Interests in associated companies 2,772.5	236.4			403.2	-	53.1	(86.1)		(1,313.6) 4,035.6 817.8 (1,173.3) 3,680.1
Operating profit Financing income Financing costs Share of results of Jointly controlled entities 408.7 Associated companies 287.8 Profit before taxation Taxation Profit for the year Segment assets 27,486.7 Interests in jointly controlled entities 3,768.6 Interests in associated companies 2,772.5				493.2		53.1	(86.1)		4,035.6 817.8 (1,173.3) 3,680.1
Financing income Financing costs Share of results of Jointly controlled entities 408.7 Associated companies 287.8 Profit before taxation Taxation Profit for the year Segment assets 27,486.7 Interests in jointly controlled entities 3,768.6 Interests in associated companies 2,772.5				493.2		53.1	(86.1)		817.8 (1,173.3) 3,680.1
Financing income Financing costs Share of results of Jointly controlled entities 408.7 Associated companies 287.8 Profit before taxation Taxation Profit for the year Segment assets 27,486.7 Interests in jointly controlled entities 3,768.6 Interests in associated companies 2,772.5				- 493.2		53.1	(86.1)		817.8 (1,173.3) 3,680.1
Share of results of Jointly controlled entities 408.7 Associated companies 287.8 Profit before taxation Taxation Profit for the year Segment assets 27,486.7 Interests in jointly controlled entities 3,768.6 Interests in associated companies 2,772.5				- 493.2	_	53.1	(86.1)		3,680.1
Jointly controlled entities 408.7 Associated companies 287.8 Profit before taxation Taxation Profit for the year Segment assets 27,486.7 Interests in jointly controlled entities 3,768.6 Interests in associated companies 2,772.5				- 493 2	-	53.1	(86.1)		
Jointly controlled entities 408.7 Associated companies 287.8 Profit before taxation Taxation Profit for the year Segment assets 27,486.7 Interests in jointly controlled entities 3,768.6 Interests in associated companies 2,772.5				- 493.2	-	53.1	(86.1)		
Jointly controlled entities 408.7 Associated companies 287.8 Profit before taxation Taxation Profit for the year Segment assets 27,486.7 Interests in jointly controlled entities 3,768.6 Interests in associated companies 2,772.5				493.2	-	53.1	(86.1)		1 (() 1
Associated companies 287.8 Profit before taxation Taxation Profit for the year Segment assets 27,486.7 Interests in jointly controlled entities 3,768.6 Interests in associated companies 2,772.5				493.2					1,664.1
Taxation Profit for the year Segment assets 27,486.7 Interests in jointly controlled entities 3,768.6 Interests in associated companies 2,772.5				7/3.2	-	0.6	(72.1)	-	1,325.8
Segment assets 27,486.7 Interests in jointly controlled entities 3,768.6 Interests in associated companies 2,772.5									6,670.0 (902.5)
Interests in jointly controlled entities 3,768.6 Interests in associated companies 2,772.5									5,767.5
Interests in jointly controlled entities 3,768.6 Interests in associated companies 2,772.5	35,755.3	18,609.9	2,155.7	1,598.8	2,414.2	2,161.3	3,774.5	_	93,956.4
Interests in associated companies 2,772.5	9,471.0	3,382.8	6,222.0	_	_	831.3	617.8	_	24,293.5
	1,389.0	1,778.6	1,961.2	2,256.5	_	128.8	53.7	_	10,340.3
	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,	,,,,,	,					15,508.9
Total assets									144,099.1
Segment liabilities 406.9	5,811.9	8,483.8	427.3	383.6	1,333.5	747.3	1,246.4	_	18,840.7
Unallocated liabilities	0,011.7	-,10010	.23	202.0	-,00010	,,,,,	-,		46,774.6
Total liabilities									65,615.3
Capital expenditure 101.1				0.45			12.6		823.4
Depreciation and amortisation 38.7	210.4	187.1	15	86 /	138.0	56.0	44.0		0=0.1
Impairment charge and provision –	210.4 129.3	187.1 110.2	1.5 87.4	86.7 84.4	138.0 155.2	56.0 158.2	42.6 41.6	_	805.0

(b) Geographical segments

	Revenues HK\$m	Segment assets HK\$m	Capital expenditure HK\$m
2008			
Hong Kong and others	15,879.1	66,936.1	2,714.9
Mainland China	7,764.9	41,864.0	2,554.5
Macau	5,716.8	2,161.8	13.5
	29,360.8	110,961.9	5,282.9
2007			
Hong Kong and others	12,167.9	63,168.7	500.5
Mainland China	6,007.8	29,362.1	322.6
Macau	5,108.8	1,425.6	0.3
	23,284.5	93,956.4	823.4

The Group's revenues, segment assets and capital expenditure attributed to Southeast Asia and North America account for an insignificant portion of the Group's total revenues, segment assets and capital expenditure respectively, and have been included in the Hong Kong and others.

3. Operating profit

Operating profit of the Group is arrived at after crediting/(charging) the following:

	2008	2007
	HK\$m	HK\$m
	100.0	50.0
Dividend income from listed and unlisted investments	109.8	52.3
Gain on deemed disposal of interests in subsidiaries	1,695.3	125.7
Net profit on disposal of		
Available-for-sale financial assets	203.9	18.6
Partial interests in subsidiaries	81.0	9.6
Subsidiaries	47.4	122.8
Recovery from the PrediWave Companies	431.5	1,593.6
Cost of inventories sold	(4,851.4)	(3,441.6)
Depreciation and amortisation	(967.0)	(805.0)
Impairment loss on		
Loans receivable	(189.1)	(144.3)
Deposit for proposed investment	_	(9.5)
Property, plant and equipment, leasehold land and land use rights	(368.6)	(83.9)
Loss on deemed disposal of interest in a subsidiary	_	(8.3)

4. Taxation

	2008	2007
	HK\$m	HK\$m
Current taxation		
Hong Kong profits tax	445.4	385.3
Mainland China and overseas taxation	337.7	204.7
Mainland China land appreciation tax	143.9	117.6
Deferred taxation		
Valuation of investment properties	587.1	273.6
Temporary differences	132.6	5.6
Effect of change in tax rate	(202.7)	(84.3)
	1,444.0	902.5

In 2008, the Government of the Hong Kong Special Administrative Region enacted a change in the profits tax rate from 17.5% to 16.5% for the fiscal year 2008/2009. Hong Kong profits tax has been provided at the rate of 16.5% (2007: 17.5%) on the estimated assessable profit for the year. Taxation on Mainland China and overseas profits has been calculated on the estimated taxable profit for the year at the rates of taxation prevailing in the countries in which the Group operates. These rates range from 3% to 33% (2007: 3% to 33%). Mainland China land appreciation tax is provided at progressive rates ranging from 30% to 60% (2007: 30% to 60%) on the appreciation of land value, being the proceeds of sales of properties less deductible expenditures including costs of land use rights and property development expenditures.

On 16 March 2007, the National People's Congress approved the Corporate Income Tax Law of the People's Republic of China (the "New CIT Law"), pursuant to which the corporate income tax rates for domestic and foreign enterprises are unified at 25% effective from 1 January 2008. Accordingly, the relevant corporate income tax from 1 January 2008 and the deferred taxation for the financial year 2007/2008 have been accounted for by applying the relevant rates in the New CIT Law.

Share of taxation of jointly controlled entities and associated companies of HK\$973.7 million and HK\$179.9 million (2007: HK\$273.3 million and HK\$139.9 million) respectively, are included in the income statement as share of results of jointly controlled entities and associated companies.

5. Earnings per share

The calculation of basic and diluted earnings per share for the year is based on the following:

	2008	2007
	HK\$m	HK\$m
Profit attributable to shareholders	9,674.4	4,312.9
Effect of dilutive potential ordinary shares	,	,
Interest expense on convertible bonds	259.9	18.2
Adjustment on the effect of dilution in the results of subsidiaries	(99.4)	(9.3)
	9,834.9	4,321.8
	_ ,	r of shares illion)
	2008	2007
Weighted average number of shares for calculating		
basic earnings per share	3,732.8	3,676.1
Effect of dilutive potential ordinary shares	,	
Share options	1.1	2.5
Convertible bonds	224.0	16.6
Weighted average number of shares for calculating		

6. Trade debtors

diluted earnings per share

Aging analysis of trade debtors is as follows:

	2008 HK\$m	2007 HK\$m
Current to 30 days	4,671.4	10,050.0
31 to 60 days	488.5	357.3
Over 60 days	933.2	751.2
	6,093.1	11,158.5

3,957.9

3,695.2

The Group has various credit policies for different business operations depending on the requirements of the markets and businesses in which the subsidiaries operate. Sales proceeds receivable from sale of properties and retention receivable in respect of construction and engineering services are settled in accordance with the terms of respective contracts.

7. Trade creditors

Aging analysis of trade creditors is as follows:

	2008	2007
	HK\$m	HK\$m
Current to 20 days	6,071.0	2 160 1
Current to 30 days	,	3,468.1
31 to 60 days	586.6	580.2
Over 60 days	2,204.3	1,857.1
	8,861.9	5,905.4
Payable arising from securities business (Note)	3,667.1	2,811.4
	12,529.0	8,716.8

Note:

This payable relates to securities, equity options, leveraged foreign exchange, futures, options and bullion contracts transactions and is mainly repayable on demand. No aging analysis is disclosed in respect of this amount as an aging analysis is not meaningful in view of the nature of this business.

8. Pledge of assets

As at 30 June 2008, HK\$26,971.3 million (2007: HK\$17,191.9 million) of total Group's assets were pledged as securities for loans and certain banking facilities of the Group.

9. Contingent liabilities

The Group's contingent liabilities as at 30 June 2008 amounted to HK\$6,432.5 million (2007: HK\$6,570.9 million).

DIVIDENDS

The Board has resolved to recommend a final dividend of HK\$0.25 per share (2007: HK\$0.25 per share) comprising a cash dividend of HK\$0.01 per share (which is being paid in order to ensure that the shares of the Company continue to qualify as Authorised Investments for the purpose of the Trustee Ordinance of Hong Kong) and a scrip dividend by way of an issue of new shares equivalent to HK\$0.24 per share with a cash option to shareholders registered on 2 December 2008. Together with the interim dividend of HK\$0.18 per share paid in July 2008, total distribution for 2008 would thus be HK\$0.43 per share (2007: HK\$0.40 per share).

Subject to the Listing Committee of The Stock Exchange of Hong Kong Limited (the "Stock Exchange") granting listing of and permission to deal in the new shares, each shareholder will be allotted fully paid shares having an aggregate market value equal to the total amount which such shareholder could elect to receive in cash and that they be given the option to elect to receive payment in cash of HK\$0.24 per share instead of the allotment of shares. Full details of the scrip dividend will be set out in a letter to be sent to shareholders together with a form of election for cash on or about 3 December 2008.

BOOK CLOSE DATES

Book close dates (both days inclusive) : 25 November 2008 to 2 December 2008

Latest time to lodge transfer with Registrar : 4:00 p.m. on Monday, 24 November 2008

Address of Registrar : Tricor Tengis Limited, 26/F., Tesbury Centre,

28 Queen's Road East, Hong Kong

PURCHASE, SALE OR REDEMPTION OF LISTED SECURITIES

During the year, the Company has not redeemed any of its listed securities. Neither the Company nor any of its subsidiaries has purchased or sold any of the Company's listed securities.

BUSINESS REVIEW

Hong Kong Property Development

In FY2008, the Group's effective share of property sales amounted to approximately \$3 billion, up 95% year-on-year. The contributions were mainly from the sales of Harbour Place (海濱南岸), Prince Ritz (太子滙) and other inventory. As at 30 June 2008, the Group has sold 1,472 out of 2,470 units in Harbour Place.

In the pipeline, the Group will launch four new projects that provide over 1,200 units to the market. They are 42-44 Belcher's Street project in Western District (西環卑路乍街42-44 號), the Hanoi Road Redevelopment Project in Tsim Sha Tsui (尖沙咀河內道重建項目), Ma Tin Road project in Yuen Long (元朗馬田路項目) and Block A of Wylie Court in Homantin (何文田衛理苑A座).

In July 2008, the Group has paid approximately \$4 billion for the Group's share of land premium to the government for two property projects, namely Lung Tin Tsuen project (龍田村項目) in Yuen Long and Che Kung Temple project (車公廟站項目) in Shatin. Total GFA involved is around 2.1 million sq ft.

Currently, the Group has a landbank of 4.6 million sq ft total gross floor area (GFA) for immediate development. The Group also has a total of over 22 million sq ft of agricultural land reserve pending conversion.

Landbank by location	Attributable GFA (sq ft)
Hong Kong Island	423,888
Kowloon	1,231,282
New Territories (excluding agricultural landbank)	2,938,063
Total	4,593,233

Agricultural landbank by location	Total land area (sq ft)	Attributable land area (sq ft)
Yuen Long	14,856,500	13,455,000
Sha Tin / Tai Po	3,394,000	2,508,000
Fanling	2,260,000	2,260,000
Sai Kung	1,905,000	1,668,000
Tuen Mun	120,000	120,000
Total	22,535,500	20,011,000

The Group is discussing with the government on conversion of 7.8 million sq ft agricultural land and is also seeking various sources to replenish its landbank, such as public auctions and tendering for development projects offered by Urban Renewal Authority and the MTRC.

Hong Kong Property Investment

In FY2008, the Group's gross rental income in Hong Kong amounted to \$1,210.9 million, up 12% year-on-year. All the shopping malls under the Group's portfolio maintained satisfactory occupancy during the year under review. Furthermore, the rental rates of both our office and commercial portfolio were continuously benefited from rental reversions in FY2008.

The 1.1-million sq ft GFA Tsim Sha Tsui Hanoi Road Redevelopment Project, which is scheduled to be completed in 2009, encompasses a 340,000-sq ft shopping mall "K11" with direct access to the MTR Tsim Sha Tsui Station. K11 is the first Art Mall in Hong Kong. It integrates the idea of a shopping mall with a museum promoting local arts. K11 comprises of three parts: Flagship Gallery, Skylight Piazza and Gourmet Tower.

Hotels

Overall visitor arrivals to Hong Kong in 2007 and the first six months of 2008 reached a record high of 28 million and 14 million, up 11.6% and 8.9% respectively. Our hotel operations were benefited from the rising number of travellers to Hong Kong. The Group's hotels in Hong Kong, namely Grand Hyatt Hong Kong, Renaissance Harbour View Hotel and Renaissance Kowloon Hotel, recorded an average occupancy of 80% and a 13% growth in the room rate achieved in FY2008. Meanwhile, our four hotels in Southeast Asia achieved a stable growth in the contribution during the year under review.

The Group's New World Hotel Wuhan was launched in April 2008, providing 327 rooms. Furthermore, our Penta Hotel Shanghai has just been launched on 1 October 2008 to provide 259 rooms.

Meanwhile, there are three new hotels in Hong Kong and Mainland China under construction to enhance our existing 8,080-room hotel portfolio. The three new hotels include the Hyatt Regency Hotel in Tsim Sha Tsui, Hong Kong; a hotel project at the MTR University Station in Shatin, Hong Kong and the New World Hotel in Dalian, China.

In FY2008, the Group had paid \$31 million termination fees to previous managers for buyouts of the existing management contracts of New World Hotel Shenyang and New World Hotel Xian. Both hotels were then managed by our New World Hotel Management Limited ("NWHML"). As at 30 June 2008, there were five New World Group's hotels managed by the NWHML, namely, New World Hotel Beijing, New World Mayfair Hotel Shanghai, New World Hotel Shenyang, New World Hotel Wuhan and New World Hotel Xian.

NWS Holdings Limited ("NWSH")

In FY2008, NWSH recorded a profit attributable to shareholders of \$3,818.3 million, up 90% year-on-year.

Infrastructure

Infrastructure operation recorded a stable contribution to the Group. Except the energy business, roads, water and ports businesses achieved a strong growth in contribution.

The outstanding performance of road and expressway projects within the Pearl River Delta Region continued to be benefited from the strong economic development in the region, and remained as the top contributor of infrastructure businesses.

Profits from energy business stayed firm despite soaring coal prices. Zhujiang Power Plants continued to produce solid cash flow and profits. Combined electricity sales increased by 3% in FY2008. Average tariff also increased by 2% when compared to FY2007. Both generation units of Chengdu Jintang Power Plant commenced operation in June and October 2007 respectively. The 2x300MW plants of Guangdong Baolihua New Energy, which was acquired in December 2006, started operation in June and August 2008 respectively. In 2008, NWSH acquired a 35% interest in Guangzhou Fuel Company, which is one of the largest coal trading companies in the Pearl River Delta Region, ensuring a guaranteed and steady coal supply, as well as contributed profits.

Macau Water Plant reported a 7% increase in average daily water sales volume while performance of other water projects in Mainland China was promising. Water sales volume of Tanggu Water Plant in Tianjin and Chongqing Water Plant grew 8% and 10% respectively when compared to FY2007. Changshu Water Plant in Jiangsu Province and Chongqing Tangjiatuo Waste Water Treatment Plant started the first full year contribution during the year under review. Due to large demand in the wastewater treatment service in the Shanghai Chemical Industrial Park , the joint venture company has already started its 3rd phase of investment which will be operational in October 2008.

During the year under review, the Group acquired a stake in Chongqing Water Group ("CWG") by signing, in conjunction with SUEZ Environnement, a strategic cooperation agreement and a share purchase agreement with CWG and Chongqing Yufu Assets Operation and Management Co., Ltd. respectively.

Throughput of Xiamen New World Xiangyu Terminals Co., Ltd. dropped 6% to 745,000 TEUs when compared to FY2007, as a major customer was lost in FY2008. The effect was partly compensated by a 4% increase in average tariff. After a rate hike in 2008, Tianjin Orient Container Terminals Co., Ltd. achieved an increase in average tariff, while the throughput dropped slightly by 1% to 1,129,000 TEUs. Average tariff of Tianjin Five Continents International Container Terminal Co., Ltd. increased as more foreign cargoes were handled during FY2008. Its throughput stood at around 1,991,000 TEUs. The interest in Xiamen Xinyuan Container Terminal Co., Ltd was sold and realized a gain to NWSH during the year under review.

Service

In FY2008, there was a significant increment in the contribution from the service operations. Contracting, financial services and other businesses in service operations achieved a substantial growth in profits.

Hong Kong Convention and Exhibition Centre ("HKCEC") continued to achieve satisfactory result in FY2008 with 1,345 events held during the year serving over 4.6 million guests. AsiaWorld-Expo, Venetian Macau and other conference and exhibition facilities in Mainland China and other Asian countries have led to an increase in the competition in this market. The Atrium Link expansion of HKCEC is under construction and is due for completion in the first half of 2009. The new 19,400 sq m expansion will increase its available space for lease up to a total of 83,400 sq m and will further enhance its overall competitiveness.

ATL Logistics Centre recorded a steady profit with average occupancy rate maintaining at a high level of 98% in FY2008. It has also benefited from the increase in average rental and higher tariffs rate as the demand for storage spaces has continued to surge.

The operating environment of contracting segment has improved during the year under review although the recovery in the construction industry is still lagging behind in Hong Kong. In Mainland China, we are still cautious and selective in tendering new projects and the contribution thereof is stable. The business in Macau is very encouraging which remains as the major profit contributor to the segment.

As at 30 June 2008, the gross value of contracts on hand for the Construction Group was \$28.3 billion, representing a decrease of 10% resulting from completion of certain sizeable projects in both Hong Kong and Macau. Nevertheless, the Group has well positioned itself to take advantage of the mega size projects in Hong Kong. Through a 50/50 Joint Venture with Gammon, the Group was awarded the design and construction contract of Tamar Development Project in January 2008. The Group is also cautiously exploring business opportunities in other overseas markets like the Middle East and the South East Asia.

Despite the overall mechanical and engineering industry remains competitive together with the financial risks associated with material price fluctuation and subcontractors' repudiation, average gross profit margin of our engineering business has improved which is mainly attributable to the performance of its projects in Macau. Total contracts on hand as at 30 June 2008 amounted to \$5,971 million.

Taifook Securities achieved excellent results for FY2008. The remarkable achievement is mainly attributed to an exceptional robust stock market in 2007, in which contributions from Taifook Securities' core operations all grew substantially during the first half of FY2008. However, its businesses were affected by the drastic market downturn in second half of FY2008, triggered by deepened concerns over the US economy after the meltdown of its sub-prime mortgage market and the shakeout in investment sentiment for fears of the overvaluation of mainland stock market.

Also benefited from the booming stock market in year 2007, Tricor achieved excellent results with a growth of 18% during FY2008. Tricor had successfully expanded into the Mainland China and Singapore markets following the opening of offices in Shanghai and Beijing and the acquisition of Singapore business. In addition, new offices have been established in Barbados and England during FY2008.

The marked decrease of contributions from the Group's transportation business was due mainly to the vastly increased fuel costs. The increase in staff wages and repairs and maintenance charges also added pressure to the overall profitability.

Free Duty engaged in duty free tobacco and liquor retail business at the Hong Kong International Airport and the ferry terminals in China Hong Kong City and Shun Tak Centre has achieved excellent result in FY2008 following robust patronage arising from the rebound in Hong Kong's tourism sector and the increasing trend in spending per passenger. The Group has also commenced duty free operations in MTR Lok Ma Chau Station in August 2007 and Lo Wu Station in January 2008.

The property management business contributed a stable profit to the Group despite keen market competitions and maintained a clientele of over 108,000 residential units under management. The Group continued to explore new market opportunities in Mainland China.

The ongoing rail container terminal project in Mainland China continued to make promising headway. Terminal in Kunming commenced operation with target throughput of 150,000 TEUs in 2008 while construction work will start in Tianjin, Ningbo and Harbin in 2008. The construction of the terminals in Qingdao, Zhengzhou, Chongqing, Chengdu, Wuhan, Xian and Dalian are already well under way and scheduled to be operational in phases by 2010.

New World China Land Limited ("NWCL")

In FY2008, NWCL recorded a profit of \$2,019.9 million, an increase of 70% over that of FY2007. The significant increase in profit for the year was attributable to improved performance achieved by two major operations of the Group, namely property sale and rental operation.

For the year ended 30 June 2008, the Group has completed a total GFA of 1,045,269 sq m, an increase of 25% over FY2007. All the projects were completed on schedule except that the completion of 44,000 sq m of Chengdu Riverside New World Phase I has been delayed owing to the impact from earthquake occurred in May 2008.

For the year ended 30 June 2008, a total GFA of 884,216 sq m, up 35% year-on-year, were sold to generate gross sale proceeds of approximately RMB6.2 billion, up 19% year-on-year. An average gross profit margin of 33% and an average selling price of RMB7,016 per sq m were achieved in FY2008. As at 30 June 2008, the Group's inventory of completed development property amounted to a total GFA of 389,814 sq m.

New World Department Store China Limited ("NWDS")

In FY2008, NWDS recorded a profit of \$476.6 million, an increase of 57% over that of FY2007.

In FY2008, NWDS operated and managed 32 department stores, with a total GFA of about 962,570 sq m and a total operating floor area of about 703,100 sq m. Located in six operational regions, namely Northeastern China, Northern China, Eastern China, Central China, Southwestern China and Southern China, the stores covered 18 major cities in the PRC. These included Wuhan, Shenyang, Wuxi, Harbin, Tianjin, Ningbo, Beijing, Hong Kong, Shanghai, Dalian, Kunming, Lanzhou, Xiamen, Changsha, Chongqing, Chengdu, Anshan and Nanjing. Our business network comprised 19 self-owned stores and 13 managed stores.

In the year under review, NWDS opened four new stores in Anshan, Shanghai, Nanjing and Wuhan. They included two self-owned stores of Anshan New World Department Store and Nanjing New World Department Store, as well as two managed stores of Shanghai-Hong Hong New World Department Store - Pujian Store and Wuhan New World Department Store - Xudong Branch Store. Besides, the Group expanded the Shanghai-Hong Kong New World Department Store - Hongkou Store GFA from about 15,500 sq m to about 19,600 sq m. The new stores and the expanded store together brought our total GFA to approximately 962,570 sq m, up 18% from the previous year.

In May 2008, massive earthquakes shook Sichuan and caused serious destruction to the province. The two stores that the Group operated in the province emerged relatively unscathed, being located at city centres farther away from worst-hit districts. As both were managed stores, the effect on the Company's business was mild.

NWDS shares were successfully listed on The Stock Exchange of Hong Kong Limited on 12 July 2007, with 467,245,000 ordinary shares issued and the net proceeds from the shares listing aggregated to approximately \$2.6 billion. The Group's shareholding in NWDS decreased from 100% to 72.3%, resulting in a gain on deemed disposal of interest in NWDS of \$1.6 billion.

New World Strategic Investment Limited ("NWSI")

NWSI is a wholly-owned subsidiary of the Company. Serving as an investment arm of the Group, NWSI mainly focuses in pre-IPO and value-enhancing investment opportunities and aims to invest in high growth private companies for one to three years before their listing. Since its establishment in August 2007, NWSI has progressively expanded its investment portfolio in different sectors with growth potential and prospects.

In 2007, NWSI, together with its listed affiliates, had invested an aggregate amount of approximately \$1.1billion in Renhe Commercial Holdings Company Limited ("Renhe Commercial").

Renhe Commercial is primarily engaged in operating and constructing underground commercial areas mainly for wholesaling of clothes, apparels and accessories in China. It currently operates and manages four large underground commercial complexes, namely "Harbin Renhe Commercial City—Phase I, II and III"("哈爾濱人和商城一期、二期及三期")in Harbin, Heilongjiang Province, and The First Tunnel of Guangzhou"("廣州地一大道"),in Guangzhou,Guangdong province. These underground commercial complexes comprise a comprehensive network beneath the major roadways in prime commercial districts of the respective cities. Renhe Commercial is now in the process of listing on The Hong Kong Stock Exchange main board.

CSL New World Mobility Group ("CSLNWM")

The Group owns 23.6% of the CSLNWM. Total revenue of CSLNWM increased by 4.7% to \$6,395 million for the year ended 30 June 2008. The increase was driven predominantly by the growth in handset sales, data, international voice and mobile virtual network operator (MVNO) revenues. This was offset by a decline in local voice revenues, which suffered from sustained tariff competition in the Hong Kong market. The capital expenditure increase by 88.9% and it was predominantly driven by the investment in new network technologies.

New World Telecommunications Limited ("NWT")

In FY2008, NWT reported a loss due to intense competition in the fixed-line telecommunications market.

In January 2008, NWT announced the revitalization of its corporate image with the introduction of a refreshing new corporate logo that reflects NWT's strong devotion to becoming a market pioneer in providing top-notch telecom solutions to meet the ever-increasing demand of customers around the world. NWT will continue to explore different partnership and cooperation opportunities with the Group companies to offer innovative services to these companies as well as their clients.

The Government announced that the mandatory Type II interconnection policy would be fully withdrawn as from 1 July 2008. For basic fixed-line offerings, NWT will now only service customers in buildings where it has its own wiring. The other NWT's fixed-line customers will be transferred to our partner service provider but they can still receive the same prices for the duration of their service contracts. NWT will now focus on the higher-margin broadband business. In light of the changes in market environment, NWT has redirected its business focus to providing consumers with international voice services and offering data services to business customers.

New World TMT Limited

The Group won the PrediWave litigation in December 2006 and recognised a recovery from the PrediWave litigations of \$431.5 million for the 12 months ended 30 June 2008. As at 30 June 2008, total aggregate recovery from the PrediWave litigation amounted to approximately \$2,025.1 million.

New World China Enterprises Projects Limited ("NWCEP")

NWCEP is the investment and project manager of the New World Enterprise Holdings Limited group ("NWEH"). NWEH invests in industrial projects in Mainland China and Hong Kong, involving in sectors such as industrial manufacturing, consumer goods production, production management and retail distribution chain stores, etc.

One of the mandates of NWCEP is to identify strategic investment opportunities in high growth companies with listing potential. NWCEP also acts as the project manager for a China-focused private equity fund, namely New World Liberty China Ventures Limited.

During the year under review, NWCEP invested in Solargiga Energy Holdings Limited ("Solargiga"), a leading manufacturer and processing service provider for polysilicon and solar silicon monocrystalline ingots and wafers in China.

LIQUIDITY AND CAPITAL RESOURCES

Net Debt

	FY2008 HK\$m	FY2007 HK\$m
Consolidated net debt	26,929.7	24,077.9
NWSH (stock code: 0659)	4,666.7	8,438.4
NWCL (stock code: 0917)	8,788.1	4,021.2
NWDS- cash and bank balances (stock code: 0825)	(3,127.6)	(967.5)
Net debt (exclude listed subsidiaries)	16,602.5	12,585.8

On 12 July 2007, the Company completed the spin-off of its department store operations and management business in the People's Republic of China into a separate company, NWDS, whose shares were listed on the Main Board of the Hong Kong Stock Exchange. NWDS issued 467,245,000 shares at HK\$5.8 per share, raising net proceeds of HK\$2.6 billion. This put the Group in a better financial position for future expansion in its department store operations.

The Group's debts were primarily denominated in Hong Kong dollar and Renminbi. The Group maintains an appropriate level of external borrowings in Renminbi for natural hedging of the Group's operation in Mainland China. Apart from this, the Group does not have any material foreign exchange exposure.

As at 30 June 2008, HK\$26,971.3 million (2007: HK\$17,191.9 million) of total Group's assets were pledged as securities for certain banking facilities of the Group.

As at 30 June 2008, the Group's cash and bank balances stood at HK\$13,803.9 million and the consolidated net debt amounted to HK\$26,929.7 million (2007: HK\$15,400.1 million and HK\$24,077.9 million). The net debt to equity ratio was 28.4%, a decrease of 2.28% as compared with FY 2007.

The Group's long-term bank loans and convertible bonds and short-term bank and other loans as at 30 June 2008 were HK\$37,992.2 million and HK\$2,741.4 million respectively. The maturity of long-term bank loans and convertible bonds as at 30 June 2008 is as follows:

	HK\$m
Within one year	7,193.0
In the second year	5,508.7
In the third to fifth year	17,644.1
After the fifth year	7,646.4
	37,992.2

Equity of the Group as at 30 June 2008 increased to HK\$94,806.1 million against HK\$78,483.8 million as at 30 June 2007.

OUTLOOK

The last few months, the global financial market has been overcasted by US sub-prime turmoil. Credit crunch and the worry of global economic slowdown are hammering every single economy in the world. As one of the most open markets in the world, Hong Kong is no exception. Luckily, the controls and measures imposed by local authorities ensure Hong Kong to have a concrete financial framework standing against the adversity. However, Hong Kong will still unavoidably experience the drags on the economy.

Under the current circumstances, the Group will maintain a prudent approach to manage our businesses. With continuous improvement of our operations, the Group has a healthy balance sheet with a reasonable leverage. Furthermore, the Group's core businesses have been generating strong recurrent cashflow. This robust liquidity is sufficient to support our existing operations and new development plans.

Looking forward, the Group has confidence in sustaining its growth momentum with new projects in the pipeline. For the Infrastructure division, most current projects recorded stable growth and are defensive in nature while new projects will bring contributions in the near future. Some highlights include newly invested Chongqing Water Group, Guangzhou Fuel Company, Guangzhou City Nansha Port Expressway and Wenzhou Zhuangyuan Ao New World International Terminal.

As for the Service division, new operations such as HKCEC Atrium Link expansion, Lo Wu Free Duty shop and new construction projects of Hip Hing Construction Company Limited will bring instant boost to the Group's profit. In addition, large scale projects such as the China Rail Container Terminals Project and the new logistic centre in Kwai Chung under construction are expected to generate strong growth momentum in the long run.

The cooling down effect of the Central Government's tightening measures on Mainland property market has been intensified recently by the global financial turmoil. Among the economies in the world, China is widely believed to be the most robust one. In the short run, Mainland property market may experience irrational behaviours dampening its healthy growth. However, when assessing the situation, we believe China is still at the early stage of the property cycle which depicts genuine housing demand resulting from the rapid urbanization. In the long run, the market will back track to its path of healthy growth according to its fundamentals.

As growth in internal demand sustains, personal income keeps on rising, and government's inflation controls prove effective, the Group believes that both the economy and the retail sector remain in good health in Mainland China. We will continue to actively develop our China department store business, which still promises boundless opportunities. Our ultimate goal is to become a dominant department store operator in the PRC.

Overall, the Group will keep monitoring risks and adjust our plans for the best interests of our stakeholders.

EMPLOYEES

At 30 June 2008, over 57,000 staff was employed by entities under the Group's management. Remuneration policies are reviewed annually. Remuneration and bonuses are awarded to employees based on individual performances and market practices. Education subsidies will be granted to employees who are taking job-related courses. Periodic in-house training programs are also offered. Under the share option schemes of the Company and all the listed subsidiaries of the Group, options may be granted to certain Directors of the Company and certain employees of the Group to subscribe for shares in the Company and/or the respective subsidiaries.

AUDIT COMMITTEE

The Audit Committee was established in accordance with requirements of the Rules Governing the Listing of Securities on the Stock Exchange ("Listing Rules") for the purposes of reviewing and providing supervision over the Group's financial reporting process and internal controls. The Audit Committee has reviewed the systems of internal control and the financial statements for the year ended 30 June 2008.

CODE ON CORPORATE GOVERNANCE PRACTICES

The Company has complied with all the applicable code provisions of the Code on Corporate Governance Practices (the "CG Code") contained in Appendix 14 of the Listing Rules for the year ended 30 June 2008 except for the following deviation.

As required under code provision A.5.4 of the CG Code, the Board should establish written guidelines on no less exacting terms than the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code") as set out in Appendix 10 of the Listing Rules for relevant employees in respect of their dealings in the securities of the Company. The Board has established guidelines for employees in respect of their dealings in the securities of the Company but they are not on no less exacting terms than the Model Code. The deviation is mainly due to the fact that the Company currently has over 57,000 employees and operates diversified businesses, it will cause immense administrative burden for processing written notifications from the relevant employees by the Company.

For and on behalf of the Board Dr. Cheng Kar-Shun, Henry Managing Director

Hong Kong, 14 October 2008

As at the date of this announcement, (a) the Executive Directors of the Company are Dato' Dr. CHENG Yu-Tung, Dr. CHENG Kar-Shun, Henry, Dr. SIN Wai-Kin, David, Mr. LIANG Chong-Hou, David, Mr. LEUNG Chi-Kin, Stewart and Mr. CHENG Chi-Kong, Adrian; (b) the Non-executive Directors of the Company are Lord SANDBERG Michael, Mr. CHENG Kar-Shing, Peter, Mr. CHOW Kwai-Cheung and Mr. LIANG Cheung-Biu, Thomas; and (c) the Independent Non-executive Directors of the Company are Mr. YEUNG Ping-Leung, Howard, Dr. CHA Mou-Sing, Payson (alternate director to Dr. CHA Mou-Sing, Payson: Mr. CHA Mou-Zing, Victor), Mr. HO Hau-Hay, Hamilton and Mr. LEE Luen-Wai, John.